



**REGULAR MEETING OF COUNCIL  
AGENDA  
MONDAY NOVEMBER 10, 2025 AT 6:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS  
160 WATER STREET, MATTAWA ON**

|                                                                                                    |
|----------------------------------------------------------------------------------------------------|
| <b>Zoom Meeting Access: 1-647-374-4685<br/>Meeting ID Code: 871 0409 6506<br/>Passcode: 879124</b> |
|----------------------------------------------------------------------------------------------------|

- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
  - 3.1 To Adopt the agenda as presented or amended
    - That the agenda dated November 10, 2025 be adopted as amended
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
- 6. Adoption of Minutes**
  - 6.1 Regular Meeting of October 27, 2025
  - 6.2 To adopt the minutes as presented or amended
    - That Council adopt the October 27, 2025 minutes
- 7. Notice of Motions**
  - 7.1 Support for Swim to Survive Training in Elementary School Curriculum
  - 7.2 Support to Extend Annual Ontario Community Infrastructure Fund (OCIF)
  - 7.3 Change in Start Time for Committee of the Whole Meeting
  - 7.4 Request for copy of Financing Agreement from Cassellholme
  - 7.5 Approve 2026-2030 Strategic Plan
- 8. Correspondence**
  - 8.1 Ministry of Environment, Conservation & Parks – Amendments to Excess Soil Regulations
  - 8.2 AMO – Response to OPP Cost Recovery Model, Continued Automated Speed Enforcement Advocacy
  - 8.3 Niagara Region – State of Emergency on Mental Health, Homelessness & Addictions

- 8.4 Town of Plympton-Wyoming & Municipality of Calvin – Support for Conservation Fee Freeze
- 8.5 Descon Management Group Ltd – Property Management Report September 30, 2025
- 8.6 Minister of Finance – 2026 Ontario Municipal Partnership Fund (OMPF)
- 8.7 Ministry of Municipal Affairs and Housing – Amendments to Development Charges Act, 1997 (DCA)

## **9. Standing Committee Recommendations/Reports – Motions**

## **10. Information Reports – Motions**

- 10.1 Standing Committees of Council – Report # 25-67R  
Report from Amy Leclerc, Municipal Clerk
- 10.2 Main Street Connecting Link Application Update – Report # 25-68R  
Report from Paul Laperriere, CAO/Treasurer
- 10.3 Police Service Board Meet and Greet – Report # 25-69R  
Report from Councillor Laura Ross
- 10.4 Mattawa Museum Year End Board Meeting – Report # 25-70R  
Report from Councillor Laura Ross

## **11. By-Laws**

- 11.1 By-Law 25-15 – Evacuation Centre Agreement with Township of Papineau-Cameron  
**BEING** a By-law to execute a mutual agreement with the Corporation of the Township of Papineau-Cameron to provide emergency evacuation facilities.

## **12. Old Business**

- 12.1 Renaming of Hurdman Street Request for “Chick Webster”
- 12.2 Business/Organization Signage Policy
- 12.3 FONOM Correspondence Consultation on Natural Gas Expansion in Ontario
- 12.4 National Day for Truth & Reconciliation
- 12.5 North Bay Mattawa Conservation Authority
- 12.6 2026 Tax Rates for Vacant Lots

## **13. New Business**

- 13.1 Councillor Gardiner – Commercial Recycling/Commercial Tax Rate Adjustment
- 13.2 Councillor Ross - Mackenzie Street Streetlights
- 13.3 Councillor Ross - Portable Speed Sign

## **14. Questions from Public Pertaining to Agenda**

## **15. In Camera (Closed) Session**

### **15.1 Mattawa Landfill Site**

In accordance with the Municipal Act, 2001 Section 239 (2)(c)

- e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

## **16. Return to Regular Session**

16.1 That the Council Return to Regular Session at \_\_\_\_\_ p.m.

## **17. Motions Resulting from Closed Session**

## **18. Adjournment**

18.1 Adjournment of the meeting

- That the November 10, 2025 meeting adjourn at \_\_\_\_\_ p.m.

DATE: MONDAY NOVEMBER 10, 2025

3.1

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**BE IT RESOLVED THAT** the meeting agenda dated Monday November 10, 2025 be adopted as amended to include Notice of Motion 7.5 to approve the Strategic Plan.

## THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Monday October 27, 2025, at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger  
Councillor Mathew Gardiner  
Councillor Fern Levesque  
Councillor Laura Ross  
Councillor Garry Thibert  
Councillor Spencer Bigelow

Staff Present: Amy Leclerc, Municipal Clerk/Revenue Services Clerk  
Paul Laperriere, CAO/Treasurer  
Wayne Chaput, Chief Building Official/By-Law Enforcement Officer  
Dexture Sarrazin, Director of Community Services

\*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

### 1. Meeting Called to Order

### 2. Announce Electronic Participants

### 3. Adoption of Agenda

#### 3.1 To Adopt the agenda as presented or amended

#### **Resolution Number 25-210**

Moved by Councillor Garry Thibert

Seconded by Councillor Mathew Gardiner

**BE IT RESOLVED THAT** the meeting agenda dated Monday October 27, 2025 be adopted.

**CARRIED** – unanimous

### 4. Disclosures of a Conflict of Interest

### 5. Presentations and Delegations

### 6. Adoption of Minutes

#### 6.1 Regular Meeting of October 14, 2025

#### 6.2 Committee of the Whole Meeting of October 20, 2025

#### 6.3 To adopt the minutes as presented or amended

#### **Resolution Number 25-211**

Moved by Councillor Laura Ross

Seconded by Councillor Spencer Bigelow

**BE IT RESOLVED THAT** Council adopt the minutes of the regular meeting of October 14, 2025 and the committee of the whole meeting of October 20, 2025 as amended.

**CARRIED** – unanimous

## **7. Notice of Motions**

### **7.1 Support to Make NORDS Pilot Program Permanent**

#### **Resolution Number 25-212**

Moved by Councillor Laura Ross

Seconded by Councillor Garry Thibert

**WHEREAS** the City of North Bay has circulated their letter to the Province requesting the NORDS pilot program to become a permanent funding opportunity for Northern Municipalities and to expand the criteria to include agricultural equipment impact on roads;

**AND WHEREAS** Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the NORDS pilot program to become a permanent funding opportunity.

**THEREFORE BE IT RESOLVED THAT** Council of the Town of Mattawa supports the City of North Bay resolution regarding making the NORDS pilot program permanent.

**AND FURTHER THAT** a copy of this resolution be sent to the Minister of Northern Development; Minister of Agriculture, Food and Agribusiness; the Minister of Infrastructure; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); the Rural Ontario Municipal Association (ROMA); and all Ontario Municipalities.

**CARRIED** – unanimous

### **7.2 Support for Elect Respect Campaign**

#### **Resolution Number 25-213**

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

**WHEREAS** the Town of Smiths Falls has circulated their letter to the Association of Municipalities of Ontario (AMO) supporting the Elect Respect pledge;

**AND WHEREAS** Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the Elect Respect pledge.

**THEREFORE BE IT RESOLVED THAT** Council of the Town of Mattawa supports the Town of Smiths Falls resolution regarding Elect Respect Campaign.

**AND FURTHER THAT** a copy of this resolution be sent to the Minister of Municipal Affairs and Housing; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.

**CARRIED** – unanimous

### **7.3 Support for Income Increase for Veterans**

#### **Resolution Number 25-214**

Moved by Councillor Mathew Gardiner

Seconded by Councillor Garry Thibert

**WHEREAS** the Township of Perry has circulated their resolution to formally call on the

Government of Canada to increase the eligibility threshold for the Income Replacement Benefit (IRB) program to assist veterans in need;

**AND WHEREAS** Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the Township of Perry.

**THEREFORE BE IT RESOLVED THAT** Council of the Town of Mattawa supports the Township of Perry resolution to formally call on the Government of Canada to increase the eligibility threshold for the Income Replacement Benefit (IRB) program to assist veterans in need.

**AND FURTHER THAT** a copy of this resolution be sent to the Prime Minister; Minister of Veterans Affairs; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.

**CARRIED** – unanimous

#### 7.4 Support for Bill C-61 Safe Drinking Water for First Nations

##### **Resolution Number 25-215**

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

**WHEREAS** the Township of Woolwich has circulated their resolution to call on the Government of Canada and the Minister of Indigenous Services to reintroduce legislation to ensure First Nations have the right to clean and safe drinking water;

**AND WHEREAS** Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the Township of Woolwich.

**THEREFORE BE IT RESOLVED THAT** Council of the Town of Mattawa supports the Township of Woolwich resolution to call on the Government of Canada and the Minister of Indigenous Services to reintroduce legislation to ensure First Nations have the right to clean and safe drinking water through Bill C-61.

**AND FURTHER THAT** a copy of this resolution be sent to the Prime Minister; the Premier of Ontario; Minister of Indigenous Services; Minister of the Environment, Conservation and Parks; MP Pauline Rochefort; MPP Vic Fedeli; the Assembly of First Nations; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.

**CARRIED** – unanimous

#### 7.5 Support for Changes to Municipal Act

##### **Resolution Number 25-216**

Moved by Councillor Mathew Gardiner

Seconded by Councillor Spencer Bigelow

**WHEREAS** the City of Kitchener has circulated their resolution to amend the Municipal Act to permit municipalities the ability to grandfather-out paper billing and to permit municipalities to establish fees for paper billing for new accounts;

**AND WHEREAS** Council of the Corporation of the Town of Mattawa, at their regular

meeting of Tuesday October 14, 2025, stated its directive to support the City of Kitchener.

**THEREFORE BE IT RESOLVED THAT** Council of the Town of Mattawa supports the City of Kitchener resolution to amend the Municipal Act to permit municipalities the ability to grandfather-out paper billing and to permit municipalities to establish fees for paper billing for new accounts.

**AND FURTHER THAT** a copy of this resolution be sent to the Premier of Ontario; Minister of Municipal Affairs and Housing; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.

**CARRIED** – unanimous

7.6 2026 NHL Alumni Hockey Game Liquor Licence Approval

**Resolution Number 25-217**

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

**WHEREAS** the Recreation Department is holding an alumni hockey game in January 2026 along with liquor sales for this event;

**AND WHEREAS** the municipality will be applying for a liquor licence for this event and municipal staff will be organizing and working the bar area.

**THEREFORE BE IT RESOLVED THAT** Council of the Town of Mattawa permits the sale of alcohol at the Mike Rodden Arena and Community Centre on Saturday January 17, 2026 with the understanding that all rules and regulations will be followed as set by the Liquor Control Board of Ontario and permits municipal staff to run the bar area.

**AND FURTHER THAT** Council of the Town of Mattawa endorses and supports the 2026 NHL Alumni Hockey Game as an event of municipal significance.

**CARRIED** – unanimous

7.7 Approval to Attend 2026 ROMA Conference

**Resolution Number 25-218**

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

**BE IT RESOLVED THAT** Council of the Town of Mattawa approves the Mayor and CAO/Treasurer to attend the annual Rural Ontario Municipal Association (ROMA) conference being held in Toronto from January 18 to 20, 2026.

**CARRIED** – Recorded vote and the vote was unanimous

**8. Correspondence**

8.1 Various Municipalities (City of Dryden, Town of Goderich, Town of Wasaga Beach, Township of Puslinch, Municipality of South Huron) – Support for Swim to Survive Training

8.2 Township of Edwardsburgh Cardinal – Support for Ontario Community Infrastructure Fund Continuation

8.3 Town of Oakville – Insights from Enbridge CEO's Empire Club Address

- 8.4 Town of Whitby – Extended Producer Responsibility for Blue Box Recycling Collection & Impacts to Small Businesses Located in Mixed-Use Properties

**9. Standing Committee Recommendations/Reports – Motions**

**10. Staff Reports – Motions**

- 10.1 Provide Emergency Evacuation Facilities to Township of Papineau-Cameron – Report # 25-62R

Report from Wayne Chaput, Community Emergency Management Coordinator

**Resolution Number 25-219**

Moved by Councillor Mathew Gardiner

Seconded by Councillor Fern Levesque

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives report # 25-62R titled Provide Emergency Evacuation Facilities to Township of Papineau-Cameron.

**AND FURTHER THAT** Council approves the draft By-law to enter into an agreement with the Township of Papineau-Cameron for facility use during an emergency.

**AND FURTHER THAT** Council directs staff to return at a regular meeting of Council with the final by-law for its passing.

**CARRIED** – Recorded vote and the vote was unanimous

- 10.2 Physician Recruitment Committee Report – Report # 25-63R

Report from Mayor Raymond A. Bélanger

Councillor Gardiner left the meeting at 6:47 pm and returned to chambers at 6:48 pm.

**Resolution Number 25-220**

Moved by Councillor Garry Thibert

Seconded by Councillor Fern Levesque

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives report # 25-63R titled Physician Recruitment Committee Report.

**CARRIED** – unanimous

- 10.3 Ontario Small Urban Municipalities (OSUM) 2025 – Report # 25-64R

Report from Mayor Raymond A. Bélanger

**Resolution Number 25-221**

Moved by Councillor Fern Levesque

Seconded by Councillor Garry Thibert

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives report # 25-64R titled Ontario Small Urban Municipalities (OSUM) 2025.

**CARRIED** – unanimous

- 10.4 Closure & Sale of Unopened Road Allowances – Report # 25-65R

Report from Paul Laperriere, CAO/Treasurer

**Resolution Number 25-222**

Moved by Councillor Mathew Gardiner

Seconded by Councillor Spencer Bigelow

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives report # 25-65R titled Closure and Sale of Unopened Road Allowances.

**AND FURTHER THAT** Council approves the closure and sale of the Peter Street unopened road allowance.

**AND FURTHER THAT** Council directs the CAO/Treasurer to notify the abutting neighbour to determine their interest in their 50% of the allowance and to obtain a property valuation to determine the selling price.

**AND FURTHER THAT** a public meeting be held on November 10, 2025, during a regular meeting of Council to advise the public of the 3 road closures identified in this report and solicit any comments from the public.

**AND FURTHER THAT** Council directs the CAO/Treasurer to complete the sale of the 3 identified properties in accordance with the municipal policies and procedures by-law and have the road allowances closed, if no unresolved issues from the public meeting.

**CARRIED** – Recorded vote and the vote unanimous

10.5 451 Bissett Lift Station – Report # 25-66R  
Report from Paul Laperriere, CAO/Treasurer

Councillor Ross left the meeting at 7:46 pm and returned to chambers at 7:48 pm.

**Resolution Number 25-223**

Moved by Councillor Mathew Gardiner

Seconded by Councillor Fern Levesque

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives report # 25-66R titled 451 Bissett Lift Station.

**AND FURTHER THAT** Council approves the purchase of the 60 HP pump for the 451 Bissett Lift Station at an installed cost \$91,887.00 plus applicable taxes.

**CARRIED** – Recorded vote and the vote unanimous

**11. By-Laws**

**12. Old Business**

12.1 Renaming of Hurdman Street Request for “Chick Webster”

12.2 Business/Organization Signage Policy

12.3 FONOM Correspondence Consultation on Natural Gas Expansion in Ontario

12.4 National Day for Truth & Reconciliation

12.5 Municipality of Mattawan Request for Shared Fire Services

12.6 Mattawa Voyageur Days

**13. New Business**

13.1 Councillor Gardiner – Conservation Authority

13.2 Councillor Gardiner – 2026 Tax Rate Vacant Lots

13.3 Councillor Gardiner – Commercial Recycling/Commercial Tax Rate Adjustment

**Resolution Number 25-224**

Moved by Councillor Mathew Gardiner

Seconded by Councillor Laura Ross

**BE IT RESOLVED THAT** Council defer New Business item 13.3 to the next regular meeting of Council.

**CARRIED** – unanimous

13.4 Councillor Gardiner – Remembrance Day

**Resolution Number 25-225**

Moved by Councillor Garry Thibert

Seconded by Councillor Mathew Gardiner

**BE IT RESOLVED THAT** Council direct staff to close all municipal offices on November 11, 2025 from 10:30 am to 1:00 pm for the Remembrance Day celebration.

**CARRIED** – Recorded vote and the vote was as follows:

**For:** Mayor Bélanger, Councillors Gardiner, Ross, Thibert, Bigelow

**Against:** Councillor Levesque

Councillor Gardiner left the meeting at 8:19 pm.

**14. Questions from Public Pertaining to Agenda**

**15. In Camera (Closed) Session**

**16. Return to Regular Session**

**17. Motions Resulting from Closed Session**

**18. Adjournment**

18.1 Adjournment of the meeting

**Resolution Number 25-226**

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

**BE IT RESOLVED THAT** the October 27, 2025 meeting adjourn at 8:22 p.m.

**CARRIED** – unanimous

---

Mayor

---

Clerk

DATE: MONDAY NOVEMBER 10, 2025

6.2

**THE CORPORATION TOWN OF MATTAWA**

MOVED BY COUNCILLOR \_\_\_\_\_

SECONDED BY COUNCILLOR \_\_\_\_\_

---

**BE IT RESOLVED THAT** Council adopt the minutes of the regular meeting of October 27, 2025.

DATE: MONDAY NOVEMBER 10, 2025

7.1

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**BE IT RESOLVED THAT** Council of the Corporation of the Town of Mattawa supports the City of Dryden resolution for the Government of Ontario to incorporate mandatory water safety and Swim-to-Survive training into the elementary school curriculum for all Ontario students.

**AND FURTHER THAT** a copy of this resolution be sent to the Minister of Education of Ontario; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.

# THE CORPORATION OF THE CITY OF DRYDEN

**MOVED BY:** Price

**DATE:** 22-Sep-25

**SECONDED BY:** Kiewning

**RESOLUTION NO.:** 14

Whereas drowning is one of the leading causes of preventable deaths among children in Ontario and research by the Lifesaving Society of Ontario shows that most children who drown never intended to be in the water; and

Whereas evidence demonstrates that even basic swimming and water survival skills significantly reduce the risk of drowning; and

Whereas many children in Ontario do not have equitable access to swimming lessons outside of school due to financial, cultural or geographic barriers; and

Whereas several municipalities across Ontario have expressed strong interest in improving water safety education for children; and

Whereas the Ministry of Education has the authority to incorporate water safety and survival training into the regular elementary school curriculum as a universal, life-saving skill comparable to fire safety and road safety instruction;

Therefore, be it resolved that the Council of The Corporation of The City of Dryden respectfully urges the Government of Ontario, through the Ministry of Education, to incorporate mandatory water safety and Swim-to-Survive training into the elementary school curriculum for all Ontario students; and

Be it further resolved that a copy of this resolution be forwarded to The Honourable Minister of Education of Ontario, local Members of Provincial Parliament, the Association of Municipalities of Ontario and all Ontario municipalities, with a request for their endorsement.

| RECORDED VOTE           |     |    | DECLARATION UNDER THE MUNICIPAL<br>CONFLICT OF INTEREST ACT<br>Councillors who have declared an interest, abstained<br>from discussion and did not vote on this question. |          |
|-------------------------|-----|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Council                 | Yes | No |                                                                                                                                                                           |          |
| Councillor C. Kiewning  |     |    |                                                                                                                                                                           |          |
| Councillor B. Latham    |     |    |                                                                                                                                                                           |          |
| Councillor M. MacKinnon |     |    |                                                                                                                                                                           |          |
| Councillor R. Noel      |     |    |                                                                                                                                                                           |          |
| Councillor M. Price     |     |    | Disposition of Resolution<br>(Check One)                                                                                                                                  |          |
| Councillor B. Tardiff   |     |    |                                                                                                                                                                           |          |
| Mayor J. Harrison       |     |    |                                                                                                                                                                           |          |
|                         |     |    |                                                                                                                                                                           |          |
| TOTALS                  |     |    | Carried X                                                                                                                                                                 | Defeated |

**MAYOR:** Harrison

DATE: MONDAY NOVEMBER 10, 2025

7.2

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**BE IT RESOLVED THAT** Council of the Corporation of the Town of Mattawa supports the Township of Edwardsburgh Cardinal resolution calling on the Government of Ontario to extend the annual Ontario Community Infrastructure Fund (OCIF) beyond its current five year term ending in 2026.

**AND FURTHER THAT** a copy of this resolution be sent to the Premier of Ontario; Minister of Infrastructure; Minister of Municipal Affairs and Housing; Minister of Finance; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.



**EDWARDSBURGH CARDINAL**

Phone: 613-658-3055  
Fax: 613-658-3445  
Toll Free: 866-848-9099  
E-mail: [mail@twpec.ca](mailto:mail@twpec.ca)

P.O. Box 129,  
18 Centre St.  
Spencerville, Ontario  
K0E 1X0

## **VIA EMAIL**

Tuesday, October 14, 2025

The Honourable Doug Ford, Premier of Ontario  
The Honourable Kinga Surma, Minister of Infrastructure  
The Honourable Rob Flack, Minister of Municipal Affairs and Housing  
The Honourable Francois-Phillipe Champagne, Minister of Finance  
Association of Municipalities of Ontario (AMO)  
Ontario Small Urban Municipalities (OSUM)  
Federation of Canadian Municipalities (FCM)  
The United Counties of Leeds and Grenville  
All Upper- and Lower-Tier Municipalities in Ontario

---

Please be advised that at its Regular Council meeting held on Monday, September 29, 2025, the Council of the Township of Edwardsburgh Cardinal unanimously adopted the following resolution:

### **RESOLUTION: Ontario Community Infrastructure Fund (OCIF)**

WHEREAS the Township of Edwardsburgh Cardinal acknowledges that municipal infrastructure—roads, bridges, water and wastewater systems—underpins public safety, economic vitality and quality of life in Ontario’s rural and small urban communities;

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities;

WHEREAS in 2022 the Government of Ontario committed to increase the annual OCIF envelope from \$100 million to \$400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026;

WHEREAS fixed funding levels amid rising labour, materials and climate resilience costs have eroded the purchasing power of the \$400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt;

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance and execute long-term asset management plans, reduce emergency repairs and leverage complementary federal and private infrastructure financing;

WHEREAS the Township of Edwardsburgh Cardinal requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT

1. The Township of Edwardsburgh Cardinal calls upon the Government of Ontario to extend the annual OCIF envelope at not less than \$400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.
2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on a calendar-year basis and disbursed in the first quarter of each fiscal year.
3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.
4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data, demographic projections, climate resilience metrics and rural equity considerations.
5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs or project overruns without reallocating core funding.

6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments and reserve expenditures—in a transparent, publicly accessible online dashboard.
7. The Clerk of the Township of Edwardsburgh Cardinal forward this resolution to:
  - The Honourable Doug Ford, Premier of Ontario
  - The Honourable Kinga Surma, Minister of Infrastructure
  - The Honourable Rob Flack, Minister of Municipal Affairs and Housing
  - The Honourable Francois-Phillipe Champagne, Minister of Finance
  - Association of Municipalities of Ontario (AMO)
  - Ontario Small Urban Municipalities (OSUM)
  - Federation of Canadian Municipalities (FCM)
  - The United Counties of Leeds and Grenville
  - All upper- and lower-tier municipalities in Ontario

If you have any questions, please contact me at the email address below.

Sincerely,



Natalie Charette  
Interim Clerk  
[clerk@twpec.ca](mailto:clerk@twpec.ca)

# TOWNSHIP OF EDWARDSBURGH/CARDINAL

Resolution Number 2025-253

September 29, 2025

Moved By: \_\_\_\_\_

Seconded By: \_\_\_\_\_

WHEREAS the Township of Edwardsburgh Cardinal acknowledges that municipal infrastructure—roads, bridges, water and wastewater systems—underpins public safety, economic vitality and quality of life in Ontario's rural and small urban communities;

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities;

WHEREAS in 2022 the Government of Ontario committed to increase the annual OCIF envelope from \$100 million to \$400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026;

WHEREAS fixed funding levels amid rising labour, materials and climate resilience costs have eroded the purchasing power of the \$400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt;

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance and execute long-term asset management plans, reduce emergency repairs and leverage complementary federal and private infrastructure financing;

WHEREAS the Township of Edwardsburgh Cardinal requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT

1. The Township of Edwardsburgh Cardinal calls upon the Government of Ontario to extend the annual OCIF envelope at not less than \$400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.
2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on a calendar-year basis and disbursed in the first quarter of each fiscal year.
3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.
4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data,

# TOWNSHIP OF EDWARDSBURGH CARDINAL

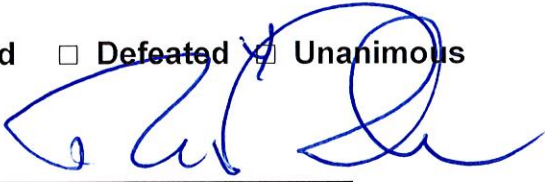
September 29, 2025

Resolution Number: 2025- 253

demographic projections, climate resilience metrics and rural equity considerations.

5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs or project overruns without reallocating core funding.
6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments and reserve expenditures—in a transparent, publicly accessible online dashboard.
7. The Clerk of the Township of Edwardsburgh Cardinal forward this resolution to:
  - The Honourable Doug Ford, Premier of Ontario
  - The Honourable Kinga Surma, Minister of Infrastructure
  - The Honourable Rob Flack, Minister of Municipal Affairs and Housing
  - The Honourable Francois-Phillipe Champagne, Minister of Finance
  - Association of Municipalities of Ontario (AMO)
  - Ontario Small Urban Municipalities (OSUM)
  - Federation of Canadian Municipalities (FCM)
  - The United Counties of Leeds and Grenville
  - All upper- and lower-tier municipalities in Ontario

☐ Carried ☐ Defeated ☒ Unanimous

Mayor: 

RECORDED VOTE REQUESTED BY: \_\_\_\_\_

| NAME                       | YEA | NAY |
|----------------------------|-----|-----|
| Councillor J. Martelle     |     |     |
| Councillor W. Smail        |     |     |
| Councillor C. Ward         |     |     |
| Deputy Mayor S. Dillabough |     |     |
| Mayor T. Deschamps         |     |     |
| TOTAL                      |     |     |

DATE: MONDAY NOVEMBER 10, 2025

7.3

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**WHEREAS** Council of the Town of Mattawa, during their regular meeting of Monday October 27, 2025, discussed holding a Committee of the Whole Meeting to discuss Mattawa Voyageur Days and the Municipality of Mattawan's request for shared fire services.

**AND WHEREAS** the Clerk spoke with Mayor Bélanger to request the start time for the Committee of the Whole meeting, which is set for Monday November 17, 2025, be set at an earlier time to allow for longer discussions, if required.

**BE IT RESOLVED THAT** Council agree to move the start time for the Committee of the Whole meeting of Monday November 17, 2025 to begin at 5:00 p.m.

DATE: MONDAY NOVEMBER 10, 2025

7.4

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**WHEREAS** the previous Council for the Town of Mattawa passed, on February 28, 2022, Bylaw #22-09 being a bylaw to authorize the signing of a Guarantee and Postponement of Claim (the “Guarantee”) with Infrastructure Ontario and Lands Corporation (“IO”),

**AND WHEREAS** the Guarantee extensively refers to a Financing Agreement (the “Agreement”) entered into by IO and the Town of Mattawa along with the 8 other municipalities forming part of the Board of Management for the Nipissing District East (collectively the “Debtors”),

**AND WHEREAS** the Guarantee makes several references to terms and conditions in the Agreement for which the Debtors are to comply therewith,

**NOW THEREFORE BE IT RESOLVED THAT** Council for the Town of Mattawa directs staff to request a copy of the Financing Agreement from Cassellhome Home for the Aged, the Board of Management and from Infrastructure Ontario such that the current Council for the Town of Mattawa can properly determine and assess its obligations under the Guarantee.

DATE: MONDAY NOVEMBER 10, 2025

7.5

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**WHEREAS** the Strategic Plan Workgroup Committee has completed its work on the strategic plan,

**AND WHEREAS** the final draft of the Strategic Plan was presented to Council on October 20, 2025, with the understanding that the draft plan would be approved by Council at its next regular meeting.

**NOW THEREFORE BE IT RESOLVED THAT** Council for the Town of Mattawa approves the 2026 – 2030 Strategic Plan.



# Corporation of the Town of Mattawa

## Strategic Plan

2026-2030



## OUR VISION

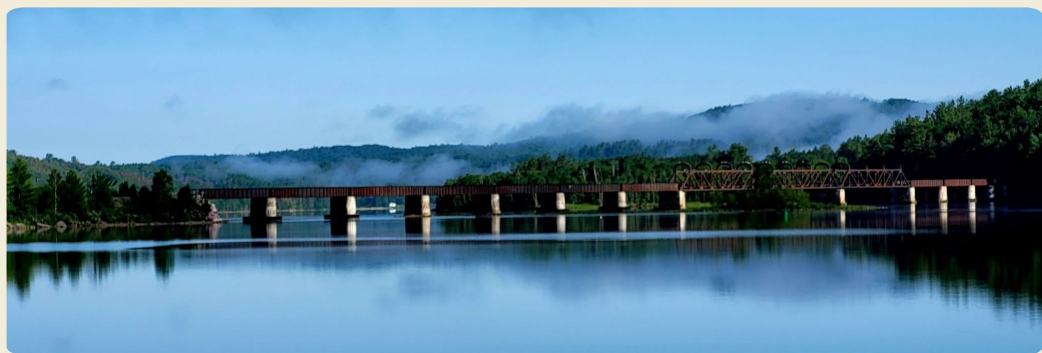
A growing and resilient community that is healthy, vibrant and strong.





# OUR MISSION

Provide high quality services efficiently through partnerships, public engagement, and good governance.





## OUR VALUES

A welcoming home that embraces our cultural heritage, creates conditions for our families to prosper and our elders to enjoy their senior years and our local businesses to thrive. We value accountability in our endeavours, transparency in our behaviours and respect for and amongst residents.



# Recent Accomplishments

|     |                                                                                                                                                                                    |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.  | Completion of an Organizational Review with implementation of 90% of its recommendations                                                                                           |
| 2.  | New Governance Policies and Procedures                                                                                                                                             |
| 3.  | New Administrative Policies and Procedures                                                                                                                                         |
| 4.  | New Operational Policies and Procedures                                                                                                                                            |
| 5.  | New Town wide Organizational Chart                                                                                                                                                 |
| 6.  | Filling key vacancies/new positions including CAO/Treasurer, Fire Chief, Director of Community Services, Parks and Recreation Supervisor, Deputy-Treasurer and Executive Assistant |
| 7.  | Completion of financial audits for 2022, 2023 and 2024                                                                                                                             |
| 8.  | Improved budget process and completion in the first quarter                                                                                                                        |
| 9.  | Installation of fibre optic at Townhall                                                                                                                                            |
| 10. | Completion of the Mattawan Street Reconstruction                                                                                                                                   |
| 11. | Completion of the Main Street Detailed Engineering and Environmental Assessment                                                                                                    |
| 12. | Initiation of the Mauril Bélanger Bridge Detailed Structural Review and Environmental Assessment                                                                                   |
| 13. | Completion of the Dorion Hill Reconstruction project                                                                                                                               |
| 14. | Landfill Site improvements                                                                                                                                                         |
| 15. | Purchase a grader and upgrades to the automotive fleet                                                                                                                             |
| 16. | Completion of new bandshell                                                                                                                                                        |



# GUIDING PRINCIPLES

Governance and Community Relations

Economic Development and Growth

Municipal Services

Fiscal Responsibility



## Governance and Community Relations

| Goals                                                                  | Objectives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Ensure transparency in activities and decision-making processes</i> | <ul style="list-style-type: none"><li>• Ensure Town of Mattawa shared services with neighbouring municipalities are covered under shared services agreements and are fair to Mattawa and all.</li><li>• Even though Mattawa has been granted Strong Mayor Powers, Council will endeavor to defend the democratic process and ensure that all of Council has a voice in all decisions.</li><li>• Communicate with all residents on all matters of significance through a <i>State of the Town address</i>, at least twice per year.</li><li>• Upgrade meeting platform to improve virtual participation at Council meetings.</li></ul> |
| <i>Enhance community relations with all stakeholders</i>               | <ul style="list-style-type: none"><li>• Ensure Duty to Consult procedures with all indigenous communities of the area are conducted for all projects.</li><li>• Initiate semi-annual community relations meeting with the surrounding municipalities (Group of 4) to provide and/or share updates on key activities/initiatives within the Town of Mattawa.</li></ul>                                                                                                                                                                                                                                                                 |



## Economic Development and Growth

| Goals                                                                                                                              | Objectives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Promote and enable growth through the development of municipal property, major capital projects and expansion opportunities</i> | <ul style="list-style-type: none"> <li>• Develop the Municipal Landbank #1 (Mountain View subdivision) including a new water reservoir to service all of Mattawa.</li> <li>• Complete the Main Street Rehabilitation project.</li> <li>• Complete the Pont Mauril Bélanger Bridge Rehabilitation project.</li> <li>• Complete the new Official Plan.</li> <li>• Explore amalgamation opportunities with neighbouring communities and MMAH to determine interest in, and the process for, “joining forces”.</li> </ul> |
| <i>Promote and support economic development</i>                                                                                    | <ul style="list-style-type: none"> <li>• Submit a joint funding application to FEDNOR under the Community Investment Initiative for Northern Ontario (CIINO) program for an Economic Development Officer.</li> <li>• Work effectively with prospective investors to foster residential and commercial developments</li> </ul>                                                                                                                                                                                         |



## Municipal Services

| Goals                                                     | Objectives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Improve the provision and delivery of services</i>     | <ul style="list-style-type: none"> <li>• Complete engineering studies for the replacement/upgrades of old watermain including those of Ottawa Street, Donald Street, Rankin Street and Earl Street to name a few.</li> <li>• Complete and maintain the Asset Management Plan.</li> <li>• Working with the Library Board and our neighbouring municipalities, initiate and complete the re-opening of the library.</li> <li>• Ensure Minimum Maintenance Standards are met or exceeded.</li> <li>• Secure funding for the infrastructure improvement to the Mike Rodden Arena and maximize all multi-use opportunities.</li> <li>• Secure a new landfill Environmental Compliance Approval (ECA).</li> </ul> |
| <i>Promote the Town's historical and cultural aspects</i> | <ul style="list-style-type: none"> <li>• Erect a commemorative plaque for the Train Station and ensure proper maintenance of the "Big Joe" statue.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |



## Fiscal Responsibility

| Goals                              | Objectives                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Minimize taxation increases</i> | <ul style="list-style-type: none"><li>• Mattawa's tax rates are some of the highest in the area. Ensure that the municipality's budget keeps tax increases to an absolute minimum.</li></ul>                                                                                                                                                                                                                  |
| <i>Maximize funding</i>            | <ul style="list-style-type: none"><li>• Seek all available funding at all times.</li><li>• Secure long term funding from Infrastructure Ontario for major capital projects.</li><li>• Divest of long term financial commitments such as the affordable seniors housing \$5.6 million loan.</li></ul>                                                                                                          |
| <i>Maximize efficiencies</i>       | <ul style="list-style-type: none"><li>• Where practical become self-sufficient in the delivery of services. Examples include snow removal, grass cutting, sweeping, landfill etc.</li><li>• Ensure the completion of the annual financial audit and annual budget on a timely basis. The target is March 31 of each year.</li><li>• Ensure all of Mattawa's services are operated cost-effectively.</li></ul> |





**160 Water Street  
Mattawa, ON P0H 1V0**

**705-744-5611  
[info@mattawa.ca](mailto:info@mattawa.ca)**

**From:** [MECP Land Policy \(MECP\)](#)  
**To:** [MECP Land Policy \(MECP\)](#)  
**Subject:** Amendments to the Excess Soil Regulation and Records of Site Condition Regulation  
**Date:** Friday, October 24, 2025 2:29:27 PM

---

Greetings,

Ontario is committed to reducing regulatory burdens to help accelerate the development of housing, highways and other critical infrastructure. I am reaching out to share that Ontario has finalized amendments to two regulations under the *Environmental Protection Act*, O. Reg. 406/19: On-Site and Excess Soil Regulation (Excess Soil Regulation) and O. Reg. 153/04 (Records of Site Condition Regulation), and the Rules for Soil Management and Excess Soil Quality Standards (Soil Rules).

## **I. Excess Soil Regulatory Amendments**

Taking feedback into consideration on proposed amendments described in ERO [019-9196](#), which was posted from October 18, 2024 - November 21, 2024, Ontario has updated the Excess Soil Regulation and Soil Rules to enable greater reuse of excess soil, provide added flexibility in soil management options, and reduce costs for businesses.

The amendments to the Excess Soil Regulation and Soil Rules include:

- Exempting aggregate reuse depots from the requirement for a waste environmental compliance approval (ECA), subject to certain conditions. The depots must also comply with requirements governing waste management and the operation of the site.
- Enabling greater reuse of excess soil, aggregate and stormwater management pond sediment with asphalt-related standards exceedances in areas covered by asphalt, and greater reuse of excess soil and aggregate with naturally occurring exceedances of reuse standards.
- Allowing greater reuse of soil between similar infrastructure project areas and reuse sites of the same project leader or where the reuse site owner or operator is a public body.
- Removing reuse planning requirements (other than a notice in the Excess Soil Registry) for excess soil moved between infrastructure project areas and reuse sites with different owners or where the reuse site is not owned or operated by a public body.
- Allowing in-situ sampling of SWMP sediment to reduce sampling and storage, making sediment management more practical and less costly or time-consuming.
- Providing sampling frequency flexibility for parameters that are not anticipated at a site.
- Other clarifications, corrections and minor amendments.

More information on the finalized amendments may be found in the [decision notice \(ERO 019-9196\)](#) posted on the Environmental Registry. Links to the regulation as well as existing educational material can be found on MECP's [Handling Excess Soil website](#).

## **II. Records of Site Condition Regulatory Amendments**

Taking feedback into consideration on proposed amendments described in ERO [019-9310](#), which was posted from November 20, 2024 - January 10, 2025, Ontario has made amendments to the RSC Regulation to:

1. Prohibit the submission of an RSC for filing in the ministry's RSC registry in specified circumstances when the RSC is not required by regulation and there is no identified risk of contamination, and as such it is not necessary support brownfields redevelopment; and
2. Expand an existing exemption from the regulatory requirement to file an RSC in the RSC Registry, when changing the use of commercial and community use buildings to mixed use, with residential or other sensitive uses to enable faster redevelopment of these buildings to housing.

An educational document related to the RSC amendments and on alternatives to requesting an RSC has been included in the ERO posting.

Please pass this information along to colleagues, members of your organization, other organizations and anyone else that may be interested.

We would like to thank everyone who took the time to share input.

If you have any questions or would like to discuss these amendments or other aspects of the Excess Soil Regulation or Records of Site Condition Regulation, please contact Reema Kureishy or Sanjay Coelho at [MECP.LandPolicy@ontario.ca](mailto:MECP.LandPolicy@ontario.ca).

Sincerely,

**Original Signed by:**

Robyn Kurtes  
Director, Environmental Policy Branch  
Ministry of the Environment, Conservation and Parks

**From:** [AMO Policy](#)  
**To:** [Amy Leclerc](#)  
**Subject:** AMO Policy Update – Response to OPP Cost Recovery Model, Continued Automated Speed Enforcement Advocacy, and Consultation on Aggregate Resources Act Program  
**Date:** Friday, October 3, 2025 1:05:47 PM

---



---

### **AMO Policy Update – Response to OPP Cost Recovery Model, Continued Automated Speed Enforcement Advocacy, and Consultation on *Aggregate Resources Act* Program**

---



## Top Insights

- The province's review of the OPP cost recovery model has resulted in new regulatory amendments to municipal payments for OPP policing, but no long-term solutions to growing cost pressures.
- AMO releases updated resources to support member advocacy on Automated Speed Enforcement.
- AMO supports efforts to modernize the aggregate management framework with the condition that the province strengthen inspection and enforcement.

---

## Regulatory Amendments Made to Amount Payable by Municipalities for OPP Policing

Earlier this spring, the Ministry of the Solicitor General conducted a review of the OPP cost recovery model. AMO provided feedback in a [letter](#) to Minister Kerzner as part of this review. Recently, the Ministry announced regulatory amendments to [Ontario Regulation 413/23: Amount Payable by Municipalities for Policing from Ontario Provincial Police under the \*Community Safety and Policing Act, 2019\*](#). The amendments are now in effect and will inform the 2026 annual billing statements, which are expected in November.

In a letter to impacted Heads of Council, the Ministry has committed to:

- An 11% cap on the increase in policing costs owed by municipalities for the 2026 calendar year, and
- Lowering the threshold for qualifying for calls for service and overtime discounts to lower costs for municipalities three or more standard deviations above the average. This new threshold will apply to the 2026 billing year and future years.

Unfortunately, these changes do not provide a long-term solution to the growing policing cost pressures municipalities across Ontario are facing. In addition, preliminary analysis suggests that very few municipalities will benefit from the lower threshold levels. AMO is reviewing the amendments closely to determine their impact on municipalities and will continue to update our members as we prepare a response to the government.

## AMO Continues to Advocate for Speed Cameras as an Evidence-Based Road Safety Tool

Last week, the Premier announced that he intends to introduce legislation to prohibit the use of municipal automated speed enforcement. AMO will continue advocating on behalf of the municipal sector that these tools work to reduce speeds and their use should be a local decision.

AMO has updated our communications tool kit to support municipalities in continued advocacy, including a social media toolkit ([Images](#) and [Canva Templates](#)) a template [council resolution](#), [MPP letter](#), and [key messages](#).

We will also be sharing a survey with municipalities that have ASE programs to ensure we have the best data available to support evidence-based advocacy.

## **AMO Responds to Provincial Consultation on Modernizing the Aggregate Management Program**

AMO has [submitted comments](#) in response to the Ministry of Natural Resources [proposing to modernize](#) the delivery of the *Aggregate Resources Act* (ARA) program. The proposal is intended to streamline and provide clarity on requirements of the aggregate management program by updating, combining, and removing outdated and inaccurate policies.

AMO supports, in principle, efforts to modernize Ontario's aggregate management framework with the condition that efforts are also taken to modernize and strengthen inspection and enforcement in parallel.

---

*An online version of this Policy Update is also available on the [AMO Website](#).*

---

\*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

To unsubscribe, please| [Opt Out](#)

155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

**Administration**

Office of the Regional Clerk

1815 Sir Isaac Brock Way, PO Box 1042, Thorold, ON L2V 4T7

Telephone: 905-980-6000 Toll-free: 1-800-263-7215 Fax: 905-687-4977

[www.niagararegion.ca](http://www.niagararegion.ca)

September 30, 2025

**CL 14-2025, September 25, 2025*****DISTRIBUTION LIST******SENT ELECTRONICALLY*****Motion Respecting State of Emergency on Mental Health, Homelessness and Addictions**

Regional Council, at its meeting held on September 25, 2025, passed the following motion:

WHEREAS Niagara Region issued three separate declarations of emergency in the areas of homelessness, mental health and opioid addiction on February 23, 2023, recognizing that the scope and scale of the crisis surpasses the Region's capacity to respond effectively; and

WHEREAS following the submission of the three declarations of emergency, the Provincial Emergency Operations Centre (PEOC) has engaged with the Region's Community Emergency Management Coordinator (CEMC); and

WHEREAS these issues have continued to intensify and add further strain to the social support system in Niagara over the past two years; and

WHEREAS municipalities across Ontario are continuing to experience similar challenges; and

WHEREAS a coordinated, province-wide approach and associated funding support is required to address the growing emergency of mental health, homelessness and opioid addiction, the scale of which falls well beyond the scope of what a municipality can address.

**NOW THEREFORE BE IT RESOLVED:**

1. That Niagara Region **ADVOCATES** that the Province support a coordinated approach between the Ministry of Health, the Ministry of Municipal Affairs and Housing, and the Ministry of Children, Community and Social Services to address ongoing challenges related to mental health, homelessness and opioid addiction;
2. That Niagara Region **FORMALLY ADVOCATES** for Provincial funding to address identified gaps in programs and services contributing to the state of emergency including affordable housing, supportive housing, addictions treatment, and mental health supports for vulnerable populations; and

3. That this motion **BE SENT** to the Provincial and Federal Governments, FCM, AMO and all municipalities in Ontario.

Yours truly,



Ann-Marie Norio  
Regional Clerk

:kl

CLK-C 2025-109

Distribution List

Premier of Ontario  
Prime Minister of Canada  
Federation of Canadian Municipalities (FCM)  
Association of Municipalities of Ontario (AMO)  
All Ontario Municipalities



Date:

Moved By:

Seconded By:

8 October 2025

Councillor Kristen Rodrigues

Councillor Alex Boughen

2

Whereas conservation authorities serve a critical function in safeguarding Ontario's natural heritage, overseeing watershed management, mitigating flood risks, and advancing climate resilience;

And whereas the Province of Ontario's recent mandate to freeze conservation authority fees has significantly hindered their capacity to deliver essential services;

And whereas Conservation Authorities are now expected to process an increasing volume of permit applications under a fee structure that remains frozen, despite rising costs of living and wage pressures, further compounding operational and fiscal challenges;

And whereas municipalities are increasingly compelled to absorb the resulting financial shortfalls, leading to unsustainable downloading of costs onto local taxpayers;

And whereas the intent behind the provincial fee freeze was to reduce development-related expenses and accelerate housing supply;

And whereas this policy has inadvertently shifted the financial burden from a user-pay cost recovery model to the municipal tax base, thereby straining local budgets and compromising the principle of fair and equitable funding;

Now Therefore, be it resolved that the Council of the Town of Plympton-Wyoming urges the Province of Ontario to reconsider the fee freeze mandate and to implement a funding framework that protects municipal taxpayers from cost recovery deficits, while supporting a sustainable and balanced approach to conservation authority financing.

✓

Carried

Defeated

Deferred

|                   | Yay                      | Nay                      |
|-------------------|--------------------------|--------------------------|
| Gary L. Atkinson  | <input type="checkbox"/> | <input type="checkbox"/> |
| Netty McEwen      | <input type="checkbox"/> | <input type="checkbox"/> |
| Alex Boughen      | <input type="checkbox"/> | <input type="checkbox"/> |
| Kristen Rodrigues | <input type="checkbox"/> | <input type="checkbox"/> |
| John van Klaveren | <input type="checkbox"/> | <input type="checkbox"/> |
| Mike Vasey        | <input type="checkbox"/> | <input type="checkbox"/> |
| Bob Woolvett      | <input type="checkbox"/> | <input type="checkbox"/> |



# Corporation of the Municipality of Calvin

## Council Resolution

**Date:** October 29, 2025

### **Plympton-Wyoming Resolution-Conservation Fee Freeze**

**Resolution Number:** 2025-310

**Moved By:** Councillor Moreton

**Seconded By:** Councillor Latimer

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin supports the Town of Plympton-Wyoming-Conservation Reconsideration of the Fee Freeze Mandate and that a copy of this resolution as well as Plympton-Wyoming resolution be sent to the list of representatives provided by The Town of Plympton-Wyoming.

**Result:** Carried

CERTIFIED to be a true copy of  
Resolution No. 2025-310 passed by the  
Council of the Municipality of Calvin Township  
on the 28<sup>th</sup> day of October, 2025.

Donna Maitland  
CAO/Clerk/Treasurer

# PROPERTY MANAGEMENT REPORT



**PROPERTY LOCATION:**

231 Tenth Street, Mattawa, ON

**PROPERTY OWNER:**

Corporation of the town of Mattawa

**REPORTING PERIOD:**

October 20<sup>th</sup>, 2025

**PREPARED BY:**

Descon Management Group Ltd.

## **OCCUPANCY & LEASING**

As of October 20<sup>th</sup> , 2025, 46 applications have been received and are waitlisted. Current occupancy is as follows:

- VACANT UNITS – none, all units are fully leased and are occupied.

## **MAINTENANCE.**

- 103 & 107 are having issues with bugs, contacted orkin who completed an inspection. Awaiting a schedule to treat the issues.
- Having issues with ADT monitoring services, obtained a quote from another provider
- Awaiting date for roof repairs
- Looking for good prices on replacement fridges
- Scheduling fire drill with fire department

## **TENANT COMMUNICATIONS**

- Smoking by the door continues to be a problem notices have been sent out
- By law, it needs to be changed in order to prevent smoking
- 112 continues to smoke outside of doors despite notices
- 121 daughter continues to visit and cause issues. A formal notice will be going out.

## **FINANCIAL**

- DELIQUENCIES – see attached
- PROPERTY INCOME STATEMENT – See attached
- PROPERTY CASH FLOW STATEMENT – See attached
- OPERATING AND CAPITAL RESERVES – Operating Reserves continue to be accumulated each period. The 4% Capital Reserve has been deferred until operating reserves accumulated.

A/P Aging Detail Report

Rosemount Valley Suites  
As of September 30, 2025

| DATE                               | TRANSACTION TYPE | #                    | SUPPLIER DISPLAY NAME              | DUE DATE   | PAST DUE | AMOUNT     | OPEN BALANCE |
|------------------------------------|------------------|----------------------|------------------------------------|------------|----------|------------|--------------|
| 91 or more days past due           |                  |                      |                                    |            |          |            |              |
| 05/20/2025                         | Bill             | 35205754             | ADT Security Services Canada, Inc. | 06/30/2025 | 102      | 2.88       | 2.88         |
| 05/06/2025                         | Supplier Credit  | 35190381             | ADT Security Services Canada, Inc. |            |          | -39.46     | -39.46       |
| 06/27/2025                         | Supplier Credit  | 35288820             | ADT Security Services Canada, Inc. |            |          | -7.89      | -7.89        |
| Total for 91 or more days past due |                  |                      |                                    |            |          | -\$44.47   | -\$44.47     |
| 61 - 90 days past due              |                  |                      |                                    |            |          |            |              |
| 07/01/2025                         | Bill             | 7290                 | Descon Group                       | 07/31/2025 | 71       | 1,748.83   | 1,748.83     |
| Total for 61 - 90 days past due    |                  |                      |                                    |            |          | \$1,748.83 | \$1,748.83   |
| 1 - 30 days past due               |                  |                      |                                    |            |          |            |              |
| 08/01/2025                         | Bill             | 7295                 | Descon Group                       | 08/31/2025 | 40       | 1,748.83   | 1,748.83     |
| Total for 1 - 30 days past due     |                  |                      |                                    |            |          | \$1,748.83 | \$1,748.83   |
| CURRENT                            |                  |                      |                                    |            |          |            |              |
| 09/01/2025                         | Bill             | 7303                 | Descon Group                       | 10/01/2025 | 9        | 1,751.95   | 1,751.95     |
| 09/17/2025                         | Bill             | 2002 8658 6669 09/25 | Hydro One Networks Inc.            | 10/07/2025 | 3        | 2,577.32   | 2,577.32     |
| 09/22/2025                         | Bill             | 38230 5 09/25        | Enbridge                           | 10/14/2025 | -4       | 439.58     | 439.58       |
| Total for CURRENT                  |                  |                      |                                    |            |          | \$4,768.85 | \$4,768.85   |
| TOTAL                              |                  |                      |                                    |            |          | \$8,222.04 | \$8,222.04   |

| Balance Sheet                              |                     |
|--------------------------------------------|---------------------|
| Rosemount Valley Suites                    |                     |
| As of September 30, 2025                   |                     |
| DISTRIBUTION ACCOUNT                       | TOTAL               |
| Assets                                     |                     |
| Current Assets                             |                     |
| Cash and Cash Equivalent                   |                     |
| Caisse Populaire                           | 133,045.15          |
| Undeposited Funds                          | 0.00                |
| <b>Total for Cash and Cash Equivalent</b>  | <b>\$133,045.15</b> |
| Accounts Receivable (A/R)                  |                     |
| Accounts Receivable (A/R)                  | -14,825.53          |
| <b>Total for Accounts Receivable (A/R)</b> | <b>-\$14,825.53</b> |
| Caisse Shares                              | 10.00               |
| Due From Descon                            | 1,750.00            |
| <b>Total for Current Assets</b>            | <b>\$119,979.62</b> |
| Non-current Assets                         |                     |
| Property, plant and equipment              |                     |
| <b>Total for Non-current Assets</b>        |                     |
| <b>Total for Assets</b>                    | <b>\$119,979.62</b> |
| Liabilities and Equity                     |                     |
| Liabilities                                |                     |
| Current Liabilities                        |                     |
| Accounts Payable (A/P)                     |                     |
| Accounts Payable (A/P)                     | 8,222.04            |
| <b>Total for Accounts Payable (A/P)</b>    | <b>\$8,222.04</b>   |
| Credit Card                                |                     |
| Deferred Revenue                           | 26,045.00           |
| <b>Total for Current Liabilities</b>       | <b>\$34,267.04</b>  |
| Non-current Liabilities                    |                     |
| <b>Total for Liabilities</b>               | <b>\$34,267.04</b>  |
| Equity                                     |                     |
| Owner Draw                                 | -5,000.00           |
| Retained Earnings                          | 73,165.79           |
| Profit for the year                        | 17,546.79           |
| <b>Total for Equity</b>                    | <b>\$85,712.58</b>  |
| <b>Total for Liabilities and Equity</b>    | <b>\$119,979.62</b> |

Profit and Loss

Rosemount Valley Suites

April 1-September 30, 2025

| DISTRIBUTION ACCOUNT                     | TOTAL               |
|------------------------------------------|---------------------|
| Income                                   |                     |
| Air Conditioning Income                  | 1,495.00            |
| Laundry Income                           | 3,534.60            |
| Misc. Fee Income                         | 131.00              |
| Parking Income                           | 2,490.00            |
| Rent Income                              | 155,504.37          |
| <b>Total for Income</b>                  | <b>\$163,154.97</b> |
| Cost of Goods Sold                       |                     |
| <b>Gross Profit</b>                      | <b>\$163,154.97</b> |
| Expenses                                 |                     |
| Alarm, Internet, Telephone               | 3,485.09            |
| Bank charges                             | 66.00               |
| Management Fees                          | 10,496.10           |
| Repairs and Maintenance                  | \$8,164.80          |
| On Site Cleaner                          | 2,562.50            |
| On Site Super                            | 1,800.00            |
| Repairs                                  | 1,902.92            |
| <b>Total for Repairs and Maintenance</b> | <b>\$14,430.22</b>  |
| Utilities                                |                     |
| Gas                                      | 3,048.23            |
| Hydro                                    | 13,627.37           |
| Water                                    | 4,824.89            |
| <b>Total for Utilities</b>               | <b>\$21,500.49</b>  |
| <b>Total for Expenses</b>                | <b>\$49,977.90</b>  |
| Other Income                             |                     |
| Other Expenses                           |                     |
| Mortgage Interest                        | 95,630.28           |
| <b>Total for Other Expenses</b>          | <b>\$95,630.28</b>  |
| <b>Profit</b>                            | <b>\$17,546.79</b>  |

**Ministry of Finance**  
**Office of the Minister**  
 Frost Building S, 7th Floor  
 7 Queen's Park Crescent  
 Toronto ON M7A 1Y7  
 Tel.: 416-325-0400



**Ministère des Finances**  
**Bureau du ministre**  
 Édifice Frost Sud 7e étage  
 7 Queen's Park Crescent  
 Toronto (Ontario) M7A 1Y7  
 Tél.: 416-325-0400

**Minister of Finance | Ministre des Finances**  
**PETER BETHLENFALVY**

October 31, 2025

Dear Head of Council:

I am writing to provide you with an update on the 2026 Ontario Municipal Partnership Fund (OMPF).

We understand the importance of the Ontario Municipal Partnership Fund to communities across Ontario. The government is committed to supporting the economic vitality and sustainability of Ontario's small, northern, and rural municipalities.

To support these objectives, as announced in Fall 2024, the government will invest a further \$50 million into the OMPF for the payment cycle beginning in January 2026. This brings the two-year incremental investment to \$100 million, and increases the total funding envelope to \$600 million. This continued enhancement for 2026 will once again be targeted towards small, northern, and rural municipalities, as well as those with a limited property tax base. This funding will assist municipalities in providing critical services to people across the province.

With the further \$50 million enhancement to the OMPF, each of the program's core grant components will again increase in 2026. The program will remain responsive to changing circumstances of individual core grant recipient municipalities through annual data updates and related adjustments. Transitional assistance will also ensure that core grant recipient municipalities in northern Ontario receive at least 90 per cent of their 2025 OMPF allocation, while those in southern Ontario receive at least 85 per cent.

In addition, starting in 2026, municipalities who are ineligible for core grants will be gradually phased-out of Transitional Assistance over a five-year period. This adjustment will allow for further investment in municipalities with measurable challenges, through the OMPF's four core grant components.

The enhancement to the OMPF builds on the significant increases in support that the government is providing to municipalities, including:

- An additional \$1.6 billion investment through the Municipal Housing Infrastructure Program (MHIP), increasing the total investment to \$4 billion;

.../cont'd

- A further \$1 billion investment through the Ontario Community Infrastructure Fund (OCIF) over five years, initiated in 2022; and
- An increase in annual funding for Connecting Links from \$30 million to \$45 million to support municipalities in addressing critical road and bridge improvement needs, extending the life cycle of their assets and advancing local development.

We have always been committed to working closely with our municipal partners and recognize how important the OMPF is for many municipalities. During consultations with municipalities over this past summer, the government heard perspectives and advice on municipal priorities for the program. We want to thank our municipal partners for their input on the future of the OMPF. In early 2026, the ministry will be engaging municipalities through a short survey to better understand how the OMPF is supporting local communities.

The Ministry of Finance's Provincial-Local Finance Division will be providing your municipal treasurers and clerk-treasurers with further details on your 2026 OMPF allocation. Supporting materials on the 2026 program are available on the ministry's website at [Ontario.ca/document/2026-ontario-municipal-partnership-fund](https://ontario.ca/document/2026-ontario-municipal-partnership-fund).

As we continue to work together to build up our communities and move Ontario's economy forward, maintaining a close relationship with our municipal partners remains critical. I look forward to our continued collaboration in building a stronger future for our province.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Bethlenfalvy". The signature is fluid and cursive, with a prominent initial "P" and a stylized "B".

Peter Bethlenfalvy  
Minister of Finance

c: The Honourable Rob Flack, Minister of Municipal Affairs and Housing  
The Honourable Lisa M. Thompson, Minister of Rural Affairs

**Ministry of  
Municipal Affairs  
and Housing**

Office of the Minister

777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7000

**Ministère des  
Affaires municipales  
et du Logement**

Bureau du ministre

777, rue Bay, 17<sup>e</sup> étage  
Toronto (Ontario) M7A 2J3  
Tél.: 416 585-7000



234-2025-4923

October 30, 2025

Dear Head of Council:

I am writing to update you on amendments to the *Development Charges Act, 1997* (DCA) that were made by Bill 17, the *Protect Ontario by Building Faster and Smarter Act, 2025*, and corresponding changes to Ontario's Building Code.

As you recall, our government introduced Bill 17 to help speed up the construction of new homes and infrastructure by streamlining development processes and reducing costs, in partnership with municipalities. Among the changes, the Bill:

- Amended the DCA to provide for payment of development charges (DCs) for non-rental residential developments to be made in full at the earlier of the date an occupancy permit is issued and the date a development is first occupied. This deferral would encourage residential construction activity by enhancing a developer's cashflow flexibility.
- Removed authority for municipalities to charge interest on any legislated DC deferral amounts, except to the extent such interest has accrued prior to these changes coming into force.

The amendments noted above require a commencement order to come into force. Following consultations with municipal and industry experts, the government has issued a commencement order to bring these changes into force on November 3, 2025.

To support the implementation of deferred development charges, I will be amending the Building Code to require that all non-rental residential buildings subject to a deferred development charge will now require an occupancy permit, which can only be issued once these deferred development charges have been paid. These targeted changes will establish a clear, enforceable payment trigger for municipalities while leaving all life-safety requirements for occupancy unchanged. These Building Code amendments will take effect alongside the DCA amendments on November 3, 2025. Municipalities without development charges, and requirements for other buildings, are unaffected.

I look forward to continuing to work together to get shovels in the ground to build more homes that Ontarians can afford. Please accept my best wishes.

Sincerely,



Hon. Robert J. Flack  
Minister of Municipal Affairs and Housing

- c.      Municipal Chief Administrative Officer  
         Robert Dodd, Chief of Staff  
         Martha Greenberg, Deputy Minister  
         Caspar Hall, Assistant Deputy Minister, Local Government Division  
         David McLean, Assistant Deputy Minister, Housing Policy and Planning Division



## INFORMATION REPORT

**PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL**

**PREPARED BY: AMY LECLERC, MUNICIPAL CLERK**

**TITLE: STANDING COMMITTEES OF COUNCIL**

**DATE: MONDAY OCTOBER 27, 2025**

**REPORT NO: 25-67R**

---

### **BACKGROUND**

Council, in 2023, made several changes to the procedure by-law and one of the changes was the creation of the standing committees. Originally there were 3 committees being Corporate Services, Public Services and Community Services and February 26, 2024 a by-law was created to reduce the committees to 2 being Corporate Services and Community Services.

### **ANALYSIS AND DISCUSSION**

On August 12, 2024 Mayor Bélanger submitted a report to Council on Standing Committees vs. Committee of the Whole. Council was advised to take time to think about their decision and the report would be added to Old Business.

On September 23, 2024 Council discussed the standing committee during old business and the majority of Council was in favor to dissolve the standing committees and deal with any items through a regular meeting or a committee of the whole meeting.

On October 15, 2024 a by-law was brought forward to Council to repeal the standing committee by-law and at that time it was defeated and the committee structure remains in place.

Since that time we had to cancel many committee meetings due to lack of items, no quorum and other factors. The committees are to meet 6 times per year, each committee every other month. In 2024 and 2025 the committees held the following meetings:

#### **2024**

Corporate Services – January 29

Community Services – March 4

#### **2025**

Corporate Services – January 6, March 3, July 7

Community Services – April 7, June 2

Because of the lack of items to be included on the committee agendas the majority of the items have been brought directly to Council during their regular meetings.

### **FINANCIAL CONSIDERATION**

### **RELEVANT POLICY/LEGISLATION**

Municipal By-law 24-06 – Standing Committees of Council

Municipal By-law 24-10 – Governance Policies & Procedures

Municipal By-law 25-12 – Amend Governance Policies & Procedures

## **ATTACHMENTS**

### **RECOMMENDATION**

It is recommended that Council for the Town of Mattawa receives and accepts this report and that Council dissolves the standing committees and it's by-laws and all items requiring Council attention be brought to Council as a whole through their meetings whether being a regular meeting, committee of the whole or special meeting.

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives report # 25-67R titled Standing Committees of Council.

**AND FURTHER THAT** Council will dissolve the standing committee structure and will repeal By-law 24-06 Standing Committees of Council.

**AND FURTHER THAT** Council directs the Clerk to return at the next regular meeting of Council with the by-law to repeal the standing committees for its approval and passing.

**AND FURTHER THAT** Council directs the clerk to bring forward an amended governance policies and procedures by-law removing the standing committee structure from the policy.



## INFORMATION REPORT

**PREPARED FOR:** MAYOR BÉLANGER AND MEMBERS OF COUNCIL  
**PREPARED BY:** PAUL LAPERRIERE CAO/TREASURER  
**TITLE:** MAIN STREET CONNECTING LINK APPLICATION - UPDATE  
**DATE:** MONDAY, NOVEMBER 10, 2025  
**REPORT NO:** 25-68R

---

### **BACKGROUND**

At the October 14, 2025, Regular meeting of Council, the CAO/Treasurer was directed to prepare and submit a funding application under the Connecting Link Intake #11 for Main Street.

### **ANALYSIS AND DISCUSSION**

Under the Connecting Link program, Intake #9 provided \$3 million; Intake #11 now allows up to \$5 million.

At the time of the submission under intake #9 (detailed engineering and environmental assessment only), the capital cost was estimated then at approximately \$3 million.

### **FINANCIAL CONSIDERATION**

The detailed engineering is now done, and a detailed estimate of probable cost has been completed. The total cost is now estimated to be \$3,922,259 for which the Town's portion will be \$745,259 representing our 10% share of the eligible costs and 100% of the non-eligible costs.

The intention is to submit a funding request to Infrastructure Ontario to finance the town's portion.

| <b>CONNECTING LINK - INTAKE#11</b> | <b>Eligible</b>  | <b>Non-eligible</b> | <b>Total</b>     |
|------------------------------------|------------------|---------------------|------------------|
| Road construction and removals     | 1,513,420        |                     | 1,513,420        |
| Storm water and appurtenances      | 193,985          |                     | 193,985          |
| Sanitary sewers                    |                  | 79,778              | 79,778           |
| Water services and appurtenances   | 86,547           | 243,890             | 330,437          |
| Street lighting                    | 444,500          |                     | 444,500          |
| Streetscaping                      |                  | 43,450              | 43,450           |
| Earth monitoring                   | 150,000          |                     | 150,000          |
| Engineering                        | 450,000          |                     | 450,000          |
| General itrems                     | 465,300          |                     | 465,300          |
|                                    | 3,303,752        | 367,118             | 3,670,870        |
| 5% contingency                     | 165,188          | 18,356              | 183,544          |
|                                    | 3,468,940        | 385,474             | 3,854,414        |
| HST                                | 450,962          | 50,112              | 501,074          |
| HST rebate                         | (389,902)        | (43,326)            | (433,228)        |
| Net HST                            | 61,060           | 6,785               | 67,845           |
| <b>NET PROJECT COST</b>            | <b>3,530,000</b> | <b>392,259</b>      | <b>3,922,259</b> |

**FUNDING:**

|                                  | <b>Province</b>  | <b>Town</b>    | <b>Total</b>     |
|----------------------------------|------------------|----------------|------------------|
| Province - 90% of eligible costs | 3,177,000        | 353,000        | 3,530,000        |
| Town - 100% of non-elibile costs |                  | 392,259        | 392,259          |
| <b>TOTAL</b>                     | <b>3,177,000</b> | <b>745,259</b> | <b>3,922,259</b> |

**RELEVANT POLICY/LEGISLATION:**

Ministry of Transportation Connecting Link Program Guide.

**ATTACHMENTS:**

**RECOMMENDATION:**

It is recommended that Council for the Town of Mattawa receives and accepts this report and further that Council approves the submission of a funding application under the Connecting Link Intake #11 for the revised total cost of \$3,922,259.

**BE IT RESOLVED THAT** Council for the Town of Mattawa receives and accepts report # 25-68R.

**AND FURTHER THAT** Council approves the submission of a funding application under the Connecting Link Intake #11 for the revised total cost of \$3,922,259.



## INFORMATION REPORT

**PREPARED FOR:** MAYOR BÉLANGER AND MEMBERS OF COUNCIL

**PREPARED BY:** COUNCILLOR LAURA ROSS

**TITLE:** POLICE SERVICES BOARD MEET AND GREET

**DATE:** MONDAY, NOVEMBER 10, 2025

**REPORT NO:** 25-69R

---

### **BACKGROUND**

Update from the Police Services Board meet and greet.

### **ANALYSIS AND DISCUSSION**

On September 24, 2025, the three district Police Services Board Members met at the North Bay OPP office. The purpose of the meeting was to speak about community engagement.

The Northeast Community Mobilization Officer spoke about the many programs promoted through the Crime Prevention and Community Support Bureau.

Programs such as CamSafe, in which the houses or businesses can register their security cameras with CamSafe. If there is an incident in your neighbourhood OPP can then contact you and ask if any suspicious activity was noted on your camera at the time of the incident. You can find out more information if you are interested at [camsafe.ca](https://camsafe.ca). This is seen as not only a crime prevention support but also as a cost savings as there is potential to solve crimes faster.

The community Mobilization program also have educational materials and videos on many topics such as anti-fraud, elder abuse, crime stoppers and other issues such as ATV and E-bikes.

The session also served to introduce ourselves to other PSB Members in the district doing the same work as we do. This gives us the opportunity to network with each other and also share ideas and best practices. We found this very informative and are hoping to have more of these in the near future.

### **FINANCIAL CONSIDERATION**

### **RELEVANT POLICY/LEGISLATION:**

### **ATTACHMENTS:**

**RECOMMENDATION:**

It is recommended that Council for the Town of Mattawa receives and accepts this report.

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives and accepts report # 25-69R titled Police Services Board Meet and Greet.



## INFORMATION REPORT

**PREPARED FOR:** MAYOR BÉLANGER AND MEMBERS OF COUNCIL  
**PREPARED BY:** COUNCILLOR LAURA ROSS  
**TITLE:** MATTAWA MUSEUM YEAR END BOARD MEETING  
**DATE:** MONDAY, NOVEMBER 10, 2025  
**REPORT NO:** 25-70R

---

### **BACKGROUND**

Updates from the Mattawa Museum year end board meeting.

### **ANALYSIS AND DISCUSSION**

Despite the fact that visits were down this year, mainly due to Champlain Park being closed for the season, the museum still had a very impressive year hosting 2,888 visitors. Normally the visitor count would be around 3,000. International visitors were from all parts of the world; Japan, Venezuela, Trinidad Tobago, Germany, Netherlands and Belgium.

Once again, the Escape Room was extremely successful bringing in over \$4,000 in revenue. Due to the success of this room, other museums have inquired as to whether their museum could borrow Mattawa Museum Staff/Students to create something for their own museum.

Teachers from the high school are now working with the museum on programs that will include work being done at the museum by the students. A whole curriculum has been created for students. They are also working on a new scavenger hunt throughout the museum for special needs students. They will also be incorporating indigenous studies into the program.

Toyota Canada did some filming for their new line of Tacoma's at the museum using our location because they are incorporating Hudson Bay posts into their commercials. They were very impressed with our museum and did quite a bit of drone filming.

The museum is constantly trying to come up with new fundraising ideas and this year they held a Murder Mystery Evening at the Lion's Den which was quite successful and extremely well received. Unfortunately, they could not accommodate everyone that wanted to attend, so they are looking to expand it a bit more and hold another one next year.

The museum has been approached by the creator of Shot in the Dark Mysteries inquiring if the museum would be interested in something being created specifically for our museum, possibly along the line of Evening at the Museum. So, we will see what they propose.

I would like to state that I feel the museum has come a long way in trying to sustain itself financially through their fundraising efforts, creative advertising and being very frugal sticking to a strict budget. Due to these efforts, they have not asked the Town for a subsidy for several years now which I think they should be commended for.

**FINANCIAL CONSIDERATION**

**RELEVANT POLICY/LEGISLATION:**

**ATTACHMENTS:**

**RECOMMENDATION:**

It is recommended that Council for the Town of Mattawa receives and accepts this report.

|                                                                                                  |
|--------------------------------------------------------------------------------------------------|
| <b>BE IT RESOLVED THAT</b> Council for the Town of Mattawa receives and accepts report # 25-70R. |
|--------------------------------------------------------------------------------------------------|

DATE: MONDAY NOVEMBER 10, 2025

11.1

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**BE IT RESOLVED THAT** Council of the Corporation of the Town of Mattawa adopt By-Law 25-15 being a By-law to execute a mutual agreement with the Corporation of the Township of Papineau-Cameron to provide emergency evacuation facilities.

.

# THE CORPORATION OF THE TOWN OF MATTAWA

## BY-LAW NUMBER 25-15

**BEING** a By-law to execute a mutual agreement with the Corporation of the Township of Papineau-Cameron to provide emergency evacuation facilities.

**WHEREAS** pursuant to Section 9 of the Municipal Act, 2001, S.O. 2001 as amended, a Council may enter into agreements;

**AND WHEREAS** the Town of Mattawa received a formal request from the Township of Papineau-Cameron for the use of the Mike Rodden Arena and Community Centre, or alternate facility, during an emergency event;

**AND WHEREAS** the Municipal Council for the Corporation of the Town of Mattawa deems it necessary to enter into an Agreement with the Corporation of the Township of Papineau-Cameron to use the Mike Rodden Arena and Community Centre, or alternate facility, as evacuation centre if required during a community emergency.

**NOW THEREFORE** the Council of the Corporation of the Town of Mattawa enacts as follows:

1. **THAT** the Mayor and CAO/Treasurer are hereby designated as signing officers and authorized to execute the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities.
2. **THAT** the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities shall be attached hereto as "Schedule A" (together with it's schedules).
3. **THAT** this agreement shall be effective from the date of signing, and shall remain in effect in accordance with the terms of the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities subject to any amendments thereto or the termination of said Agreement.
4. **THAT** all previous By-laws with respect to the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities be and are hereby rescinded.
5. **THAT** this By-law shall become ratified upon the signing thereof.

READ A FIRST and SECOND TIME, this 10<sup>th</sup> day of November, 2025.

READ THIRD TIME and FINALLY PASSED, this 10<sup>th</sup> day of November, 2025.

---

Mayor

---

Clerk

**“SCHEDULE A” TO BY-LAW 2025-XX**

**MUTUAL AGREEMENT WITH THE CORPORATION OF THE TOWN OF  
MATTAWA TO PROVIDE EMERGENCY EVACUATION FACILITIES**

**BETWEEN**

**THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON  
(HEREIN AFTER CALLED “TOWNSHIP”)**

**AND**

**THE CORPORATION OF THE TOWN OF MATTAWA  
(HEREIN AFTER CALLED “TOWN”)**

**WHEREAS** the Corporation of The Township of Papineau-Cameron may, during emergency situations, require facilities to temporarily accommodate and support its residents;

**AND WHEREAS** the Corporation of The Town of Mattawa owns and operates the Mike Rodden Arena, which may be suitable for such emergency use;

**AND WHEREAS** both parties wish to ensure cooperation and preparedness in the event of an emergency evacuation;

**NOW THEREFORE** the parties agree as follows:

**1. DEFINITIONS**

For the purpose of this agreement, the term “**Arena**” shall refer to the Mike Rodden Arena/ Community Centre facility located at 450 Hurdman Street, Mattawa ON P0H 1V0.

For the purpose of this agreement, the term “**or alternate**” shall refer to a property owned by the Town of Mattawa that shall be determined by the Town of Mattawa Community Emergency Management Coordinator (CEMC and Chief Administrative Officer (CAO).

**2. PURPOSE**

The purpose of this Agreement is to allow the Township to utilize the Arena or alternate as temporary evacuation and emergency shelter facilities, as required, during emergency events affecting the Township.

**3. ACTIVATION OF AGREEMENT**

This Agreement shall be activated upon written or verbal request by the Township’s Chief Administrative Officer (CAO), Emergency Management Coordinator, or designate, and confirmed by the Town’s Chief Administrative Officer (CAO) or designate.

**4. USE OF FACILITIES**

The Town shall make reasonable efforts to make the Arena or alternate available for use during such emergency, subject to the Town’s own emergency needs.

**5. DURATION OF USE**

The Arena or alternate facility may be used for the duration of the emergency or as otherwise agreed upon by both parties.

**6. COST AND REIMBURSEMENT**

Any direct costs incurred by the Town (e.g., staffing, utilities, cleaning, repairs) in supporting the Township’s use of the Arena or alternate facility shall be documented and **will** be subject to reimbursement by the Township or as otherwise eligible for provincial emergency funding.

7. **LIABILITY AND INSURANCE**

Each party shall maintain appropriate liability insurance. The Township agrees to indemnify and hold harmless the Town for any claims arising from its use of the facilities, except in cases of gross negligence or willful misconduct by the Town.

8. **TERMINATION AND AMENDMENTS**

- a) This Agreement shall remain in force until either party provides written notice of termination at least 60 days prior to the desired date of termination.
- b) This Agreement may be amended at any time by the mutual consent of the parties, after the party desiring amendment gives the other party a minimum of 30 days’ written notice of the proposed amendment.

This agreement shall be binding upon the parties hereto and their successors.

**IN WITNESS WHEREOF** the parties hereto have executed these presents under the hand of their officers duly authorized in that behalf at the date written below.

**FOR THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON:**

**BY-LAW NO.** \_\_\_\_\_

\_\_\_\_\_  
**Mayor**  
The Corporation of The Township of Papineau-Cameron

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**CAO/Clerk-Treasurer**  
The Corporation of The Township of Papineau-Cameron

\_\_\_\_\_  
**Date**

**FOR THE CORPORATION OF THE TOWN OF MATTAWA:**

**BY-LAW NO.** \_\_\_\_\_

\_\_\_\_\_  
**Mayor**  
The Corporation of The Town of Mattawa

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**CAO/Treasurer**  
The Corporation of The Town of Mattawa

\_\_\_\_\_  
**Date**

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR \_\_\_\_\_

SECONDED BY COUNCILLOR \_\_\_\_\_

**BE IT RESOLVED THAT** this Council proceed in Camera at \_\_\_\_\_ in order to address a matter pertaining to:

- ☐ a) security of the property of the municipality or local board;
- ☐ b) personal matters about an identifiable individual, including municipal or local board employees;
- ☐ c) a proposed or pending acquisition or disposition of land by the municipality or local board;
- ☐ d) labour relations or employee negotiations;
- ☒ e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
- ☐ f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
- ☐ g) a matter in respect of which a council, board, committee or other body has authorized a meeting to be closed under another Act;
- ☐ h) information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them;
- ☐ i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization;
- ☐ j) a trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value; or
- ☐ k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

DATE: MONDAY NOVEMBER 10, 2025

**THE CORPORATION TOWN OF MATTAWA**

**MOVED BY COUNCILLOR** \_\_\_\_\_

**SECONDED BY COUNCILLOR** \_\_\_\_\_

---

**BE IT RESOLVED THAT** the regular meeting reconvene at \_\_\_\_\_ p.m.

DATE: MONDAY NOVEMBER 10, 2025

18.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR \_\_\_\_\_

SECONDED BY COUNCILLOR \_\_\_\_\_

---

BE IT RESOLVED THAT the November 10, 2025 meeting adjourn at \_\_\_\_\_ p.m.